



2016 Action Plan

City of Sacramento

Prepared by Sacramento Housing and Redevelopment Agency

Approved: October 27, 2015 and amended on May 3, 2016

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

HUD transformed the Consolidated Plan into a tool for priority-setting and targeted investment planning for housing and community development. These tools are designed to support need-driven, place-based decisions and informed public participation in guiding funding decisions in the next five years of specific federal funds (Community Development Block Grant, Neighborhood Stabilization Program, HOME Investment Partnership Program, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS) to identify needs and adopt strategies to address those needs, focusing primarily on low- and moderate-income individuals and households. The Consolidated Plan must also address "special-needs" identified by the federal government or locally, such as the needs of the elderly, persons with disabilities, homeless individuals and others.

The Sacramento Housing and Redevelopment Agency (SHRA) was selected by the U.S. Department of Housing and Urban Development (HUD) to participate as a community to create a pilot regional Consolidated Plan covering the City and County of Sacramento for the period covering 2013-17. This regional Plan includes the Sacramento Urban County Agreement Cities of Folsom, Isleton and Galt, and the Consortium of the unincorporated County that includes the City of Citrus Heights. SHRA administers the Consolidated Plan on behalf of the City and County of Sacramento. The City of Sacramento (City) has a population of approximately 480,000 people. Sacramento County is the eighth most populated county in the State of California, consisting of urbanized neighborhoods, suburban cities, and rural communities.

The range of issues confronting the City is as diverse as its residents. The diverse population of the Sacramento Region is also accompanied by divergent needs to help attain personal, educational, employment, recreational, housing, and other goals. Sacramento is struggling to balance limitations on available resources and the need to address some very critical issues including: a severe shortage of housing affordable to low- and moderate-income residents, homelessness, aging infrastructure and community facilities, inadequate services, and underemployment. A segment of the population faces increasingly challenging issues as the regional economy continues to grow and the housing costs continue to rise faster than local incomes. To meet its community's needs, the Consolidated Plan is guided by three overarching goals that are applied according to its community's needs. The three overarching goals are:

- To provide decent housing by preserving the affordable housing stock, increasing the availability of affordable housing, reducing discriminatory barriers, increasing the supply of supportive housing for those with special needs, and transitioning homeless persons and families into housing.

- To provide a suitable living environment through safer, more livable neighborhoods, greater integration of low- and moderate-income residents throughout Sacramento, increased housing opportunities, and reinvestment in deteriorating neighborhoods.
- To expand economic opportunities through more jobs paying self-sufficient wages, homeownership opportunities, development activities that promote long-term community viability, and the empowerment of low- and moderate-income persons to achieve self-sufficiency.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

There is an ongoing gap within Sacramento, in various degrees, in the availability of services across most categories of special need. This includes seniors, at-risk youth, working parents, persons with disabilities, individuals with chronic illness, and persons with other conditions affecting their ability to function independently and productively. In addition, there is a need to link access to supportive services to affordable and appropriate housing. More coordination and collaboration is needed between housing providers and service providers. The Consolidated Plan proposes that the public infrastructure funds be focused strategically on fewer, but larger projects in low-and moderate-income neighborhoods. The goal is to create a concentration of activity for strategic and visible impacts that deliver greater efficiencies and effectuate positive changes within the community. Several potential funding sources have been identified to implement the objectives and outcomes of the Consolidated Plan.

Community Development Block Grant (CDBG): The primary objective of this program is to develop viable urban communities by providing decent and affordable housing, a suitable living environment, and economic opportunities, principally for persons of low- and moderate-income. Potential programs include: housing rehabilitation, lead-based paint detection and removal, construction or rehabilitation of public facilities and infrastructure, removal of architectural barriers or public services.

Neighborhood Stabilization Program (NSP): Consistent with the objectives of the CDBG program, the goals of NSP include rapidly arresting the decline of targeted low-income neighborhoods negatively affected by abandoned, foreclosed, or vacant properties and the subsequent stabilization of these neighborhoods through improved economic opportunities, the provision of decent, affordable housing, and the development of a sustainable living environment.

HOME Investment Partnership Program (HOME): The HOME program provides federal funds for the development and rehabilitation of affordable rental and ownership housing for low- and moderate-income households. HOME funds can be used for activities that promote a suitable living environment, decent and affordable rental housing and homeownership by low- and moderate-income households,

including reconstruction, moderate or substantial rehabilitation, removal of architectural barriers and tenant-based rental assistance.

Emergency Solutions Grant (ESG): The ESG program provides homeless persons with basic shelter and essential supportive services to promote decent and affordable housing, a suitable living environment, and economic opportunities. ESG funds can be used for a variety of activities, including: rapid re-housing and homeless prevention activities, rehabilitation or remodeling of a building used as a new shelter, operations and maintenance of facilities, essential supportive services, and homeless prevention.

Housing Opportunities for Persons with AIDS (HOPWA): The HOPWA Program provides grant funds to design long-term, comprehensive strategies for meeting the decent and affordable housing sustainable living environment needs for low- and moderate-income people living with HIV/AIDS. HOPWA funds can be used for acquisition, rehabilitation, or new construction of housing, rental assistance, and related supportive services.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

SHRA measures performance using the Housing, Homeless and Community Development Needs Tables, which project and measure outputs and outcomes for CDBG, NSP, HOME and ESG. These tables summarize key data related to each of the Consolidated Plan goals.

These goals include:

- Develop, preserve, provide, and maintain affordable housing;
- Revitalize the low- and moderate-income neighborhoods with various infrastructure improvements including park, street, sidewalk, and sewer improvements; and
- Provide assistance to various public services, including homeless, youth, and senior programs.

HUD implemented this ongoing performance evaluation process to assess productivity, cost effectiveness, and the impact of projects and programs in City and County neighborhoods. SHRA prepares the Consolidated Annual Performance Evaluation and Reporting (CAPER), which captures progress toward meeting needs and achieving strategies. Through the monitoring of performance measures, staff is able to identify operational improvements, resource allocation issues, and policy questions to be addressed in the upcoming year. Overall, SHRA and its partners have been successful in implementing its public improvement and community service projects and programs and meeting the objectives established in the previous Consolidated Plan and foresees continued progress through the new Plan.

SHRA also monitors Subrecipients by desk review and onsite visits and outcomes are included in the CAPER.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The preparation of the One-Year Action Plan began with "in-reach" among City and County's Departments of Public Works, Economic Development and Park Districts to identify potential needs, services gaps and key issues on which to focus the community outreach process. SHRA consulted with Sacramento Steps Forward on homelessness prevention issues and policies, including the Emergency Solutions Grant's emergency shelter and Rapid Re-Housing program. SHRA also actively participates in the Continuum of Care's through various committees and meetings to give and gather input from the region's public service providers on clients needs.

A sample of outreach included, Loaves and Fishes, WEAVE, Well Space Health, Next Move, Mutual Housing, El Hogar Community Service, Veterans Resource of America, Women's Empowerment, Sacramento Self-Help Housing, Legal Services of Northern California, Sacramento Employment and Training Agency, Sacramento Housing Alliance, California Coalition for Youth, and various Sacramento County departments including, Public Health Officer, Departments of Human Assistance and Health and Human Services.

In addition, to the regular coordination and consultation with the Housing Authority, SHRA and Housing Authority staff began preparation to implement the Affirmatively Furthering Fair Housing (AFFH) Final Rule by updating the Citizen Participation Plan to include the AFFH and the Housing Authority's Public Housing Plan.

Per the Citizen Participation Plan, SHRA published a 30-day notice for public comments, date of the public hearing and where the public can obtain the draft Annual Action Plan on the following mediums: its webpage, Sacramento Bee, Sacramento Observer, El Hispano, The Russian Observer and Hai Van News on September 2, 2015. The public hearing was held before the Sacramento Housing and Redevelopment Commission (SHRC) on October 7, 2015. The public also had an opportunity to ask questions at City Council on October 27, 2015.

A substantial amendment to the 2016 Action Plan was made prior to submission of the final 2016 Annual Action Plan. The substantial amendment is incorporated into the final 2016 Annual Action Plan. SHRA published a 30-day notice for public comments and a public hearing was held before SHRC on April 20th, 2016. The notice was posted on SHRA's website and published in the same newspapers listed above. The Substantial Amendment was also presented to the City Council on May 3rd, 2016.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No public comments received.

6. Summary of comments or views not accepted and the reasons for not accepting them

No public comments received.

7. Summary

The overall priority for these federal funds is to increase self-sufficiency and economic opportunity for lower-income residents and individuals with special needs so that they can achieve a reasonable standard of living. Sacramento is committed to allocating funds that serve the needs of the lowest-income and most disadvantaged residents. Households with incomes less than 50 percent of the area median income, particularly those with extremely low-incomes (less than 30 percent of area median income), are particular priorities. Sacramento has also identified special-needs individuals as among those who face the greatest challenges and who should receive high priority in the expenditure of federal funds, including at-risk children and youth, lower-income families, the homeless and persons threatened with homelessness, the elderly (especially frail elderly), and persons with disabilities. Priorities can be achieved through a combination of 1) decent and affordable housing; 2) investment in community development activities in targeted lower-income and deteriorating neighborhoods and in facilities that serve lower-income populations; and 3) supportive services to maintain independence. Sacramento, by focusing on these overall priorities, seeks to address community concerns such as:

- A need for additional decent and affordable housing to address the growing gap between housing costs and local incomes, which leads to rising rates of overcrowding, overpayment, and substandard housing conditions for Sacramento's lowest income residents;
- Programs that improve community facilities and services laying the foundation for increased private investment, particularly in low-income areas;
- A network of shelter, housing, and services that prevent homelessness, including rapid re-housing and permanent housing, and the elimination of homelessness along the lines detailed in the 10-Year Plan to end chronic homelessness;
- Programs that promote economic development and create jobs and programs that increase the job skills level of potential employees; and
- Supportive services that increase the ability of seniors, persons with disabilities, and others with special needs to live independently and avoid institutions.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	SACRAMENTO	
CDBG Administrator	SACRAMENTO	SHRA, Development Department/Federal Programs
HOPWA Administrator	SACRAMENTO	SHRA, Development Department/Federal Programs
HOME Administrator	SACRAMENTO	SHRA, Development Department/Finance
ESG Administrator	SACRAMENTO	SHRA, Development Department/Federal Programs
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative

N/A

Consolidated Plan Public Contact Information

La Shelle Dozier, Executive Director, (916) 440-1319

Geoffrey Ross, Federal Programs Manager, (916) 440-1393

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

As part of the Consolidated Plan development process, federal regulations (24 CFR 91.200(b), 91.215(i)) include the requirement that a jurisdiction consult extensively with community service providers, other jurisdictions, and other entities with a potential interest in or knowledge of that jurisdictions housing and non-housing community development issues.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

SHRA consulted with the following agencies/entities in preparing the One-Year Action Plan (Action Plan):

Fair Housing Activities: The Rental Housing Association, Legal Services of Northern California, County of Sacramento and the Cities of Sacramento, Citrus Heights, Elk Grove, Folsom and Rancho Cordova.

Health Services: County of Sacramento's Department of Health and Human Services (DHHS) and nonprofit health service providers.

Homeless Services: Sacramento Steps Forward (SSF), various nonprofits and the County of Sacramento's Department of Human Assistance and emergency shelter/transitional/prevention/rapid re-housing providers. The consultation included ESG and HOPWA to address the needs of the homeless and persons with HIV/AIDS and their families.

Housing Services/Affordable Housing: Affordable housing providers and supportive service agencies.

Lead-Based Paint Hazards: DHHS-Public Health Division's Childhood Lead Poisoning Prevention Program (CLPP).

Metropolitan Planning: Various departments within the City and County of Sacramento regarding problems and solutions for economic development, infrastructure and capital improvements, affordable housing, public services and transportation.

Public Housing Agency: Housing Authority for the City and County of Sacramento.

Sacramento Area Council of Governments (SACOG)/Adjacent Governments: SACOG provides regional planning for affordable housing, transit, bicycle networks, clean air and airport land uses and a regional Analysis of Impediments for Fair Housing Choice. Members of SACOG include but are not limited to the

Cities of Citrus Heights, Folsom, Galt, Isleton, Sacramento, and the Counties of El Dorado, Placer and Sacramento.

Social Services: State Department of Social Services and nonprofit social service agencies.

State of California: Met with the Housing and Community Development Department's Homeless and Policy Division to discuss homeless services, including rapid re-housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Significant aspects of the Consolidated Plan development process included meetings with Sacramento Steps Forward (lead agency for the Continuum of Care in the Sacramento Region), City and County staff, as well as agencies and organizations that serve Sacramento's residents. These meetings helped identify priority needs and the level of need for various community development, housing, homeless, and economic development needs. The development of the Consolidated Plan also included active citizen and agency participation, as described in the Citizen Participation section.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

SHRA administers the ESG program on behalf of the City and County of Sacramento and has developed a Desk Manual which include performance standards and evaluation of program outcomes per 24 CFR 576.107 and 24 CFR 576.500. SHRA requires emergency shelter and rapid re-housing providers to enter client demographics into the Homeless Management Information System (HMIS) which is then utilized to complete the Consolidated Annual Performance Report (CAPER). SSF was consulted during the development of the 2015 Action Plan that in part allocates federal Community Development Program funds to various eligible activities, including ESG, and updates the Consolidated Plan. SHRA will continue to participate with the CoC in the development of the centralized/coordinated assessment/entry system per HUD guidelines. In 2014, SHRA implemented its ESG Rapid Re-Housing program that utilizes coordinated entry, and continues to participate in the CoC Coordinated Entry subcommittee. SHRA will continue to support the CoC to seek additional funding systems to help make the rapid re-housing/prevention program(s) more comprehensive to assist in reducing homelessness in the Sacramento Region.

SSF administers the HMIS system on behalf of the CoC and below are its policies and goals:

HMIS: Administrative Policies and Procedures

Strategy 1: Coordinate the efforts of all service providers in the Sacramento Region.

Action Step 1: Providers enter all required data fields. Benchmarks:

- 100 percent of data entered in required fields

Action Step 2: Increase data quality. Benchmarks:

- 100 percent of providers correct inaccurate data within two weeks of null report.

Strategy 2: Using HMIS data, evaluate the performance of the CoC's efforts in ending homelessness

Action Step 1: Identify the performance measures and establish baseline measures as related to Housing First goals which focuses on moving households experiencing homelessness from shelters and transient housing into permanent housing as quickly as possible. Benchmarks:

- Providers will ensure all data is entered by the 15th of each month to ensure the accuracy of reports
- All providers report to the SSF on performance measures semi-annually

Action Step 2: Review results to evaluate the performance toward achieving outcomes in the plan and preventing and ending homelessness. Benchmarks:

- Establish a process to review, analyze and report key performance measures on a regular basis
- Report community progress to the CoC Advisory Board and SSF Board

Action Step 3: Access accurate HUD required reports directly from HMIS. Benchmarks:

- Pull all HUD required reports directly from HMIS
- Compare HMIS reports to provider data
- 100 percent of providers correct inaccurate data before reporting deadline

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	MERCY HOUSING
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with HIV/AIDS Regional organization Major Employer
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization which is dedicated to providing housing and/or other support services that prevent homelessness among people with AIDS or HIV related illnesses in a way that enhances the dignity and independence of all participants. The AIDS Housing Alliance (AHA) folded in 2013 and they took over part of the supportive services role at the Colonia San Martin community.
2	Agency/Group/Organization	THE SALVATION ARMY
	Agency/Group/Organization Type	Services-homeless Regional organization Business and Civic Leaders Major Employer

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and TSA staff met on an ongoing basis to discuss the development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing homeless prevention services. This organization is also a member of the CoC.
3	Agency/Group/Organization	CARES
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing health services to persons with AIDS and HIV related illnesses.

4	Agency/Group/Organization	COMMUNICARE HEALTH CARE
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with an existing HOPWA provider.
5	Agency/Group/Organization	COMMUNITY LINK
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Regional organization

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA staff sit on the advisory board for this organization. This organization and SHRA staff discuss its past role in the Homelessness Prevention and Rapid Re-Housing program as central intake, also discussed depending on availability of funds, its role in the providing similar services to the CoC.
8	Agency/Group/Organization	Florin Road Partership
	Agency/Group/Organization Type	Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA staff sit is on the board of the Florin Road Partnership.
9	Agency/Group/Organization	HOUSING AUTHORITY OF THE CITY AND COUNTY OF SACRAMENTO
	Agency/Group/Organization Type	PHA Regional organization Grantee Department
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA staff consulted with the PHA throughout 2014 on resident issues; most notably the enhancement of the Section 3 program with the development of the First Source Sacramento employment/training program.

11	Agency/Group/Organization	REBUILDING TOGETHER
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by preserving homes for low-income, elderly and the disabled residents.
14	Agency/Group/Organization	SACRAMENTO HOUSING AND REDEVELOPMENT COMMISSION
	Agency/Group/Organization Type	Housing PHA Regional organization Grantee Department

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Sacramento Housing and Redevelopment Commission acts as the public hearing for the Action Plan. They also submit their recommendations Sacramento City Council.
15	Agency/Group/Organization	SACRAMENTO AREA COUNCIL OF GOVERNMENTS
	Agency/Group/Organization Type	Housing Regional organization Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA staff consults with SACOG in its regional planning efforts related to transportation, affordable housing, market analysis, fair housing. This organization is also a member of the CoC.
16	Agency/Group/Organization	CITY OF SACRAMENTO
	Agency/Group/Organization Type	Other government - Local Major Employer
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and City of Sacramento staff meet on an ongoing basis to discuss their program(s) and the development of the Action Plan.

17	Agency/Group/Organization	SACRAMENTO CITY COUNCIL
	Agency/Group/Organization Type	Other government - Local Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Sacramento City Council is the governing body for the jurisdiction. SHRA staff meet with executive staff regularly as the Action Plan is being developed.

18	Agency/Group/Organization	COUNTY OF SACRAMENTO DEPARTMENT OF HUMAN ASSISTANCE
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Other government - County
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and County of Sacramento staff meet on an ongoing basis to discuss their program(s) and the development of the Action Plan.

19	Agency/Group/Organization	SACRAMENTO STEPS FORWARD
	Agency/Group/Organization Type	Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan.
20	Agency/Group/Organization	SACRAMENTO EMPLOYMENT AND TRAINING AGENCY
	Agency/Group/Organization Type	Services-Employment Other government - Local Regional organization Major Employer
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA AND SETA IN PARTNERSHIP WITH THE GREATER SACRAMENTO URBAN LEAGUE DEVELOPED FIRST SOURCE SACRAMENTO A PROGRAM THAT CREATES PATHWAYS TO EMPLOYMENT FOR HOUSING AUTHORITY RESIDENTS AND OTHER LOW-INCOME PERSONS OF SACRAMENTO.

22	Agency/Group/Organization	TRANSITIONAL LIVING AND COMMUNITY SUPORT INC.
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Persons with HIV/AIDS Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing services for persons with disabilities and HIV/AIDs.

23	Agency/Group/Organization	VOLUNTEERS OF AMERICA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services - Victims Regional organization Major Employer
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation is to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing homeless prevention services. This organization is also a member of the CoC. The AIDS Housing Alliance (AHA) folded in 2013 and VOA absorbed three properties formerly managed by AHA.
24	Agency/Group/Organization	SIERRA FOOTHILLS AIDS FOUNDATION
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation are to improve coordination with an existing HOPWA provider.

25	Agency/Group/Organization	SACRAMENTO SELF-HELP HOUSING
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Service-Fair Housing Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and Sacramento Self Help Housing met to discuss impediments to fair housing and homeless related issues.
26	Agency/Group/Organization	HIV HEALTH SERVICES PLANNING COUNCIL
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Regional organization

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA is a member of this council which meets on a monthly basis. The council consists of representatives from the private, public and non-profit sectors as well as individuals from the affected and underserved community. The primary responsibilities of the council include assessing the needs of people living with HIV in El Dorado, Placer, Yolo and Sacramento Counties; establishing service priorities and allocating federal grant funding
27	Agency/Group/Organization	GREATER SACRAMENTO URBAN LEAGUE
	Agency/Group/Organization Type	Services-Education Services-Employment Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA AND GREATER SACRAMENTO URBAN LEAGUE IN PARTNERSHIP WITH SETA DEVELOPED FIRST SOURCE SACRAMENTO A PROGRAM THAT CREATES PATHWAYS TO EMPLOYMENT FOR HOUSING AUTHORITY RESIDENTS AND OTHER LOW-INCOME PERSONS OF SACRAMENTO.
28	Agency/Group/Organization	SACRAMENTO DEPT OF HEALTH AND HUMAN SERVICES
	Agency/Group/Organization Type	Services-Health Other government - County
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote health and safety, and to enhance the quality of life for the Sacramento community.
29	Agency/Group/Organization	LEGAL SERVICES OF NORTHERN CALIFORNIA
	Agency/Group/Organization Type	Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is to promote fair housing within the Sacramento Region.
30	Agency/Group/Organization	RENTAL HOUSING ASSOCIATION OF SACRAMENTO VALLEY
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA MET WITH RENTAL HOUSING ASSOCIATION OF SACRAMENTO VALLEY TO DISCUSS SOLUTIONS TO IMPEDIMENTS TO FAIR HOUSING CHOICE.

31	Agency/Group/Organization	Meals on Wheels by ACC
	Agency/Group/Organization Type	Services-Elderly Persons Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is provide food for the elderly in their homes at congregate sites, and to enhance the quality of life for the Sacramento community.
32	Agency/Group/Organization	NEXT MOVE
	Agency/Group/Organization Type	Services-homeless Regional organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is homelessness prevention, and to enhance the quality of life for the Sacramento community.
33	Agency/Group/Organization	LA FAMILIA COUNSELING CENTER
	Agency/Group/Organization Type	Services-Health Services-Education Services-Employment Regional organization

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is offers a range of programs to meet the needs of our diverse community in the following program areas: behavior and physical health, employment and adult education; and youth and family for the Sacramento community.
34	Agency/Group/Organization	STANFORD SETTLEMENT COMMUNITY CENTER
	Agency/Group/Organization Type	Services-Children Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is to help build healthy communities through individual, family and neighborhood services.
35	Agency/Group/Organization	SIERRA HEALTH FOUNDATION
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health Regional organization Foundation
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
36	Agency/Group/Organization	BUILDING HEALTHY COMMUNITIES
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
37	Agency/Group/Organization	HEALTHY SACRAMENTO COALITION
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
38	Agency/Group/Organization	KAISER HEALTH
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Regional organization Major Employer
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
39	Agency/Group/Organization	UNIVERSITY OF CALIFORNIA, DAVIS
	Agency/Group/Organization Type	Services-Education Regional organization Major Employer

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
40	Agency/Group/Organization	UNITED WAY
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Employment Regional organization Business Leaders Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
41	Agency/Group/Organization	Sacramento Police Department
	Agency/Group/Organization Type	Other government - Local

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
42	Agency/Group/Organization	Sacramento Violence Intervention Program (WellSpace)
	Agency/Group/Organization Type	Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
43	Agency/Group/Organization	SACRAMENTO UNIFIED SCHOOL DISTRICT
	Agency/Group/Organization Type	Services-Education Regional organization Major Employer

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
44	Agency/Group/Organization	LOS RIOS COMMUNITY COLLEGE DISTRICT
	Agency/Group/Organization Type	Services-Education Regional organization Major Employer
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
45	Agency/Group/Organization	CALIFORNIA STATE UNIVERSITY, SACRAMENTO
	Agency/Group/Organization Type	Services-Education Regional organization Major Employer

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.

Identify any Agency Types not consulted and provide rationale for not consulting

All groups were either consulted or invited to participate. There was no decision to exclude any group.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	SACRAMENTO STEPS FORWARD	SHRA and Sacramento Steps Forward meet bi-monthly to discuss the ongoing goals of the Consolidated Plan and its Strategic Plan
Promise Zone	SHRA	The Promise Zone is a locally driven, place-based strategy for revitalization of Sacramento. The partner agencies encompass health, jobs, economic development, sustainably built communities and education.
Choice Neighborhood Implementation Grant	SHRA and the City of Sacramento	This \$30 million grant will provide a blueprint for change in the River District which includes Twin Rivers a Housing Authority complex. The planning process discussed the revitalization of the neighborhood with the intent to replace housing, improve the transportation connections and implement a number of social services that will benefit area residents.

Table 3 – Other local / regional / federal planning efforts

Narrative

AP-12 Participation - 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Plan was revised in this Action Plan to merge the City and County Citizen Participation Plans into one document to make it consistent with the regional Consolidated Plan. The Affirmatively Furthering Fair Housing (AFFH) was also added.

Efforts to reach out to the community and neighborhood population for citizen comments began during the 2013-2017 Consolidated Plan process, continued with the development of the 2016 Action Plan and 2016 Substantial Amendment to the 2016 Action Plan. Draft copies of these documents were made available for public comment on September 3, 2015 and March 21, 2016 on the SHRA web site located at www.shra.org and a hard copy made available upon request. Public notices for both the 2016 Action Plan and Substantial Amendment to the 2016 Action Plan were published in the Sacramento Bee, Sacramento Observer, El Hispano, The Russian Observer, and Hai Van News 30-days prior to the scheduled public hearing. Citizens could send their public comments to SHRA's Development Department. Contact information is provided in the public notice. The public hearing for the 2016 Action Plan was held before the SHRC on October 7, 2015 and subsequent final approval by the Sacramento City Council on October 27, 2015. The public hearing for the Substantial Amendment to the 2016 Action Plan was held before the SHRC on April 20th, 2016 and subsequent final approval by the Sacramento City Council on May 3rd, 2016.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Hearing	Minorities Non-English Speaking - Specify other language: various Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	N/A	No public comments received.	N/A	www.shra.org
2	Newspaper Ad	Non-targeted/broad community	N/A	No public comments received	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Internet Outreach	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	N/A	No public comments received	N/A	www.shra.org

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.220(c)(1,2)

Introduction

SHRA anticipates that over the course of the Annual Plan it will have CDBG, HOME, ESG, and HOPWA available for use in the jurisdiction. Along with these entitlements, the jurisdictions anticipate the capacity for up to \$24 million in Section 108 borrowing, \$45 million of Low-Income Housing Tax Credits to support housing development, housing funds in the amount of \$1.5 million from the State of California Housing Successor Redevelopment (20 percent housing set-aside) funding is available for a limited time to support affordable housing development. While it is unclear at this point, the California Legislature could restore redevelopment housing funding in some form or devise other ways to provide local development funding sources such as Infrastructure Finance Districts, loans from the California Infrastructure and Economic Development Bank, or other local tax-district funding. The local Housing Trust Fund monies have been depleted as commercial development which generates these funds has stalled in recent years, but it is possible over a five-year period for commercial development to increase thereby generating growth in the trust funds to use for projects or matches.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	4,420,123	178,436	1,550,000	6,148,559	4,300,000	Annual Allocation
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,929,401	196,806	179,522	2,305,729	1,600,000	Annual Allocation

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	910,220	0	840,000	1,750,220	900,000	Annual Allocation
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	390,322	0	0	390,322	380,000	Annual Allocation

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - federal	Acquisition Admin and Planning Homeowner rehab Multifamily rental rehab New construction for ownership	852,460	0	0	852,460	0	NSP reported and programmed in Disaster Recovery Grant Reporting (DRGR) System.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The sources and types of matching funds are more limited now with the demise of California redevelopment tax-increment funds and housing set-aside funds and the draw-down of local housing trust funds. However, as in the past, the jurisdictions will be as creative as possible to find other sources of funding from state, federal, private developer, state tax-credit, California Infrastructure and Economic Development Bank Loans, or local funding, such as the housing trust funds, local transportation improvement funds and Choice Neighborhoods, in order to develop and deliver efficient and cost effective projects.

SHRA will comply with applicable federal regulations for the matching requirements for the HOME and ESG programs, and the match for both programs will be reported annually in the Consolidated Annual Performance and Evaluation Reporting (CAPER).

Other resources that may be employed include funds provided under other HUD programs, the Departments of Agriculture and Commerce, the Economic Development Administration, the Federal Emergency Management Agency, federal, state and local energy efficiency programs, federal tax credits and mortgage credit certificates, County and City General Fund and other federal grant programs as may be identified.

One of the main obstacles to meeting community needs is inadequate resources for programs that could address these needs. Funding within California and federal and private funding sources for housing and community development programs is and will remain limited for the foreseeable future due to the current economic situation.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

SHRA does have a limited inventory of publicly owned developable land, including both residential and commercial sites, within the Sacramento Region. To the extent possible, and conditioned upon adequate funding sources and development opportunities, these properties may be developed to meet the purposes of the Strategic Plan. The real estate assets previously owned by the Redevelopment Agency that might have represented developable sites to be funded with CDBG or HOME dollars have been transferred to the successor agency of the City and County for disposal under the Redevelopment Dissolution Law AB 26X. These sites will generally no longer be available for development to meet the goals of the Strategic Plan.

Discussion

N/A

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Infrastructure and Public Improvements	2013	2017	Non-Housing Community Development	Sacramento Region Priority Areas Citywide	Non-Housing Community Development	CDBG: \$3,722,415	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 101000 Persons Assisted
2	Housing Development, Preservation & Homeownership	2013	2017	Affordable Housing	Citywide	Affordable Housing	CDBG: \$814,782 HOPWA: \$840,000 HOME: \$2,075,157 NSP: \$711,460	Rental units constructed: 11 Household Housing Unit Rental units rehabilitated: 11 Household Housing Unit Homeowner Housing Rehabilitated: 200 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Public Services	2013	2017	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Citywide	Homelessness Prevention Non-Housing Community Development	CDBG: \$759,986 HOPWA: \$883,085 ESG: \$361,048	Public service activities other than Low/Moderate Income Housing Benefit: 1700 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 75 Households Assisted Homeless Person Overnight Shelter: 200 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 14600 Beds Homelessness Prevention: 600 Persons Assisted HIV/AIDS Housing Operations: 80 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Infrastructure and Public Improvements
	Goal Description	The infrastructure and public improvement projects recommended in the Consolidated Plan are determined by priority need within targeted low- and moderate-income areas in the Sacramento Region.

2	Goal Name	Housing Development, Preservation & Homeownership
	Goal Description	Provides loans for the construction acquisition and rehabilitation of low- and moderate-income multi-family housing; emergency repair/accessibility grants; provides loans or grants to owner-occupant low- and moderate-income homeowners; and minor repair and ADA for seniors and low-income homeowners.
3	Goal Name	Public Services
	Goal Description	Provides funding to support human assistance programs in the Sacramento Region. For CDBG, HUD limits funding for public services to 15 percent of the total amount of entitlement and program income, for ESG, HUD limits funding for administration of the public service at 7.5 percent of entitlement; and for HOPWA, HUD limits funding for administration to 3 percent for HOPWA grantee and 7 percent for Project Sponsor.

Table 7 – Goal Descriptions

AP-35 Projects - 91.220(d)

Introduction

The U.S. Department of Housing and Urban Development (HUD) requires a consolidated planning process for the federal CDBG, HOME and ESG programs. This process consolidates multiple grant application requirements into a single submission. The concept of the Consolidated Plan was developed to further HUD's statutory goals through a collaborative process involving the community to establish a unified vision for future community development actions.

The adopted Five-Year Consolidated Plan outlines proposed strategies for the expenditure of CDBG, HOME, and ESG funds for the period 2013-17. In general, the mission of the Consolidated Plan is to revitalize selected lower-income neighborhoods and to assist disadvantaged populations by providing adequate public facilities and services, generating affordable housing opportunities, and stimulating economic development. Below are the 2015 Action Plan activities.

#	Project Name
1	North 16th Streetscape Design Plan
2	Meadowview Streetscape Project
3	Valley Hi Safety and Park Improvement Project
4	Fourth Street Pedestrian Access Project Planning
5	Multi-Site Water Cross-Connection Improvement Project
6	Franklin Boulevard Complete Street
7	Mack Road Pedestrian Lighting
8	Capital Improvements Scoping
9	Public Facility Notice of Funding Availability (NOFA)
10	Electric Vehicle Charging Stations
11	Public Improvements Delivery
12	Multi-Family Housing Acquisition and Rehabilitation
13	Multi-Family Housing New Construction
14	Minor Repair & ADA for Seniors and Low Income Homeowners Program
15	Housing Programs Delivery
16	Emergency Solutions Grant
17	Homeless Activities
18	Meals on Wheels
19	Downtown SRO
20	HOPWA - City and County of Sacramento
21	HOPWA - Yolo County
22	HOPWA - El Dorado and Placer Counties
23	Section 108 Loan Repayment

#	Project Name
24	Consolidated Planning
25	First Source Sacramento Administration
26	Fair Housing Activities
27	HOME Program Administration
28	HOPWA Program Administration
29	Section 3 Program Delivery
30	CDBG Planning and Administration
31	Capital Reserve
32	Promise Zone Administration
33	Promise Zone Planning
34	Mack Road and Valley Hi Traffic Signal Upgrade
35	El Camino and Clay Traffic Signal and Crosswalk Improvements
36	Hite Park Playground
37	4th Avenue Park
38	3601 Pansy Avenue Garden and Playground
39	Emergency Repair Program Online Portal
40	Emergency Shelter Planning
41	Coordinated Exit

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Per an April 2015 article in the Sacramento Bee, “few regions in the country were hit as hard by the recession as Sacramento, where the bursting real estate bubble caused unemployment to peak at 13.1 percent in early 2010. As a new technology boom took hold in the Bay Area, job growth remained sluggish in Sacramento and much of the Central Valley until relatively recently.

Though unemployment has fallen to 6 percent, the Sacramento area still has an estimated 18,300 fewer jobs than at its pre-recession peak in June 2007. It will take several more months, at current growth rates, to make up the gap.” To assist in the community’s economic recovery, SHRA applied for and was awarded a Promise Zone. Promise Zones are high poverty communities where the federal government partners with local leaders to increase economic activity, improve educational opportunities, leverage private investment, reduce violent crime, enhance public health and address other priorities identified by the community. Through the Promise Zone designation, these communities will work directly with federal, state and local agencies to give local leaders proven tools to improve the quality of life in some of the country’s most vulnerable areas. SHRA, working with the City and County of Sacramento, will continue to allocate funding to infrastructure improvement and affordable housing projects to improve aging infrastructure and provide decent, safe and affordable housing to its residents.

Refer to AP-85 Other Actions for a description of poverty demographics.

AP-38 Project Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	North 16th Streetscape Design Plan
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$300,000
	Description	Provides funds for streetscape plan for improved pedestrian walkway, increased safety and aesthetics, new lights and on-street parking. Match for SACOG grant.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	North 16th Street
	Planned Activities	See description above.
2	Project Name	Meadowview Streetscape Project
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$300,000

	Description	Design and construction of street, pedestrian and bicycle improvements between 24th Street and Coral Cables. Also includes a center road median with landscaping, monument signage and pavement treatments for crosswalks.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	Along Meadowview Road between 24th Street and Coral Gables.
	Planned Activities	See description above.
3	Project Name	Valley Hi Safety and Park Improvement Project
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$275,000
	Description	Sidewalk and picnic area repairs necessary for public safety and ADA accessibility.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	2,000
	Location Description	See description above.
	Planned Activities	See description above.
4	Project Name	Fourth Street Pedestrian Access Project Planning

	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$150,000
	Description	Design and planning for improved pedestrian connections and enhancements in Chinatown neighborhood.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	See description above.
5	Project Name	Multi-Site Water Cross-Connection Improvement Project
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$425,000
	Description	Irrigation repairs, backflow control, new booster pumps, protective fencing at five parks including Valley Hi, Chuckwagon, Robertson, Fremont and Woodbine
	Target Date	12/31/2017

	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	See description above.
6	Project Name	Franklin Boulevard Complete Street
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$250,000
	Description	Develop a plan to transition Franklin Boulevard between Fruitridge and Sutterville to a complete street for all modes of transportation.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	See description above.
7	Project Name	Mack Road Pedestrian Lighting
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development

	Funding	CDBG: \$350,000
	Description	Add pedestrian lighting to two blocks on the south side of Mack Road between Valley Hi and Center Parkway.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	See description above.
8	Project Name	Capital Improvements Scoping
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$100,000
	Description	Funding for early cost estimates, resource identification, conceptual design, environmental studies and/or the development of plans, strategies and studies for CDBG-eligible projects. Location and scope to be determined by an internal process of requests on first-come, first-served basis. CDBG staff to determine eligibility of activity.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	

	Planned Activities	See description above.
9	Project Name	Public Facility Notice of Funding Availability (NOFA)
	Target Area	Citywide
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$100,000
	Description	SHRA to issue Notice of Funding Availability (NOFA) for CDBG-eligible capital improvements to a public facility located in low- and moderate-income areas.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	TBD
	Planned Activities	See description above.
10	Project Name	Electric Vehicle Charging Stations
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$50,000
	Description	Funding to construct and install battery electric vehicle (BEV) parking/charging stations at Alder Grove and the Edgewater Housing Complex located at 630 I Street.
	Target Date	12/31/2017

	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	630 I Street
	Planned Activities	See description above.
11	Project Name	Public Improvements Delivery
	Target Area	Citywide
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$190,415
	Description	Staffing and supportive services for Choice Neighborhoods Initiative, Section 3 related activities, environmental and capital improvement projects in 2016.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
Planned Activities	See description above.	
12	Project Name	Multi-Family Housing Acquisition and Rehabilitation
	Target Area	Citywide
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing

	Funding	CDBG: \$500,000 HOPWA: \$840,000 HOME: \$1,037,579
	Description	Provides loans for the acquisition and rehabilitation of low- and moderate-income multi-family housing.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 11 housing units.
	Location Description	TBD
	Planned Activities	See description above.
13	Project Name	Multi-Family Housing New Construction
	Target Area	Citywide
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing
	Funding	HOME: \$1,037,578
	Description	Provides loans for the construction of multi-family housing.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 11 housing units.
	Location Description	TBD
	Planned Activities	See description above.

14	Project Name	Minor Repair & ADA for Seniors and Low Income Homeowners Program
	Target Area	Citywide
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$46,000
	Description	Provides for administrative costs associated with minor home repairs for low- and moderate-income homeowners and the administrative oversight for the Home Assistance Repair Program for Seniors (HARPS).
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 units.
	Location Description	TBD
	Planned Activities	
15	Project Name	Housing Programs Delivery
	Target Area	Citywide
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$268,782
	Description	Supportive services for affirmatively furthering fair housing, affordable housing/multi-family rehabilitation/new construction, Section 3 related activities and emergency repair/accessibility programs in 2016.

	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	
16	Project Name	Emergency Solutions Grant
	Target Area	Citywide
	Goals Supported	Housing Development, Preservation & Homeownership Public Services
	Needs Addressed	Homelessness Prevention
	Funding	ESG: \$390,322
	Description	Funds to provide homeless prevention and rapid re-housing in addition to emergency housing/shelters, delivery, operations and maintenance of facilities and essential supportive services per ESG regulations. Includes administration.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 300 emergency shelter clients and 150 rapid re-housing clients to be served.
	Location Description	Citywide
	Planned Activities	See description above.
17	Project Name	Homeless Activities
	Target Area	Citywide

	Goals Supported	Public Services
	Needs Addressed	Homelessness Prevention
	Funding	CDBG: \$62,566
	Description	Funds will be used to design, administer, and implement homeless programs including but not limited to housing and shelter, detoxification, medical and counseling services, and the provision of food.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 300 emergency shelter clients to be served.
	Location Description	Citywide
	Planned Activities	See description above.
18	Project Name	Meals on Wheels
	Target Area	Citywide
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$447,420
	Description	Provides meals to homebound seniors and to non-homebound seniors at over 20 dining sites.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 2,200 unduplicated elderly to be served.
	Location Description	Citywide

	Planned Activities	See description above.
19	Project Name	Downtown SRO
	Target Area	Citywide
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$120,000
	Description	Provides coordination of health and human services, crisis intervention, independent living skills, drug and alcohol recovery, and community building activities at four downtown hotels. The service center is located at 719 J Street.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 200 unduplicated persons to be served.
	Location Description	719 J Street, Sacramento CA 95814
	Planned Activities	See description above.
20	Project Name	HOPWA - City and County of Sacramento
	Target Area	Eligible Metropolitan Service Area (EMSA)
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	HOPWA: \$677,645

	Description	Provides for short-term emergency housing and tenant-based rental assistance, housing placement services, supportive services and operations for persons with HIV/AIDS in the City and County of Sacramento.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	Citywide
	Planned Activities	See description above.
21	Project Name	HOPWA - Yolo County
	Target Area	Eligible Metropolitan Service Area (EMSA)
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	HOPWA: \$37,000
	Description	Provides for short-term emergency housing and tenant-based rental assistance, housing placement services and supportive services for persons with HIV/AIDS in Yolo County.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	Yolo County
	Planned Activities	See description above.
22	Project Name	HOPWA - El Dorado and Placer Counties

	Target Area	Eligible Metropolitan Service Area (EMSA)
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	HOPWA: \$168,440
	Description	Provides for short-term emergency housing and tenant-based rental assistance, housing placement services and supportive services for persons with HIV/AIDS in El Dorado and Placer Counties.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	Placer and El Dorado Counties
	Planned Activities	See description above.
23	Project Name	Section 108 Loan Repayment
	Target Area	Administration
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$385,056
	Description	Annual debt service payment on Section 108 loan funds. If program income is utilized towards the debt service payment then unused entitlement funds will be utilized towards project costs.
	Target Date	12/31/2016

	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Section 108 loan repayment.
	Planned Activities	See description above.
24	Project Name	Consolidated Planning
	Target Area	Citywide
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$100,000
	Description	Planning related to public facility and infrastructure improvements, affordable housing and homeless/HEARTH Act activities.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	See description above.
25	Project Name	First Source Sacramento Administration
	Target Area	Administration
	Goals Supported	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership

	Needs Addressed	Affordable Housing Non-Housing Community Development
	Funding	CDBG: \$5,000
	Description	Provides funding for program administrative oversight including costs related to software maintenance agreement.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	See description above.
26	Project Name	Fair Housing Activities
	Target Area	Citywide
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$205,000
	Description	Provides funds to further fair housing including, outreach, referral and other eligible activities to affirmatively further fair housing.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	Citywide

	Planned Activities	See description above.
27	Project Name	HOME Program Administration
	Target Area	Administration
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing
	Funding	HOME: \$230,572
	Description	Administrative services for the implementation of HOME funded activities in 2016.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	See description above.
28	Project Name	HOPWA Program Administration
	Target Area	Administration Eligible Metropolitan Service Area (EMSA)
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	HOPWA: \$27,135
	Description	Administrative services for the implementation of HOPWA funded activities in 2016.
	Target Date	12/31/2016

	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	EMSA
	Planned Activities	See description above.
29	Project Name	Section 3 Program Delivery
	Target Area	Citywide
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Supportive services for the Firs Source Sacramento and Section 3 related activities in 2016.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	See description above.
30	Project Name	CDBG Planning and Administration
	Target Area	Administration
	Goals Supported	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership Public Services

	Needs Addressed	Affordable Housing Homelessness Prevention Non-Housing Community Development
	Funding	CDBG: \$377,946
	Description	Administrative & Planning services for CDBG programs in 2016.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	See description above.
31	Project Name	Capital Reserve
	Target Area	Citywide
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$292,374
	Description	Reserve account for overruns in capital improvement activities and to fund budgeted activities in 2016 if CDBG entitlement is less than anticipated. The reserve is also available to cover unanticipated project and program costs to bring an activity to completion. The full amount of the reserve is available to ensure the timely completion of the activities.
	Target Date	12/31/2016

	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	See description above.
32	Project Name	Promise Zone Administration
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$50,000
	Description	Funds to provide for staffing and grant application activities.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	1
	Location Description	Promise Zone
	Planned Activities	See above
33	Project Name	Promise Zone Planning
	Target Area	Citywide
	Goals Supported	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership

	Needs Addressed	Affordable Housing Homelessness Prevention Non-Housing Community Development
	Funding	CDBG: \$25,000
	Description	Funds to provide staffing and grant application activities.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	Citywide
	Planned Activities	See description above.
34	Project Name	Mack Road and Valley Hi Traffic Signal Upgrade
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$400,000
	Description	Upgrades and safety improvements to intersection to address high collision incidents at this intersection.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	12843
	Location Description	See above

	Planned Activities	See above
35	Project Name	El Camino and Clay Traffic Signal and Crosswalk Improvements
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$300,000
	Description	Construct a new traffic signal, crosswalks and signage at an existing intersection to improve safety for pedestrians, bicyclists and vehicles.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	9231
	Location Description	See above
	Planned Activities	See above
36	Project Name	Hite Park Playground
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$300,000
	Description	Replace burned playground.
	Target Date	12/31/2016

	Estimate the number and type of families that will benefit from the proposed activities	9,000
	Location Description	see above
	Planned Activities	See above
37	Project Name	4th Avenue Park
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$200,000
	Description	Renovate playground.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	5061
	Location Description	See above
	Planned Activities	See above
38	Project Name	3601 Pansy Avenue Garden and Playground
	Target Area	Sacramento Region Priority Areas
	Goals Supported	Infrastructure and Public Improvements
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$32,000

	Description	Dispose of property under NSP and develop a community space, play area, and gardens for community use as part of the CDBG program.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	3888
	Location Description	See above
	Planned Activities	Dispose of property under NSP and develop a community space, play area, and gardens for community use as part of the CDBG program.
39	Project Name	Emergency Repair Program Online Portal
	Target Area	Administration Citywide
	Goals Supported	Housing Development, Preservation & Homeownership
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$10,000
	Description	Hire consultant/company to help SHRA develop an online portal for the Emergency Repair Program.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	40
	Location Description	Citywide
	Planned Activities	See above
40	Project Name	Emergency Shelter Planning

	Target Area	Citywide
	Goals Supported	Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$50,000
	Description	Provides funds related to issuing a request for proposal/qualifications, award and consultant contract to provide a study on Sacramento's emergency shelters.
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	Citywide
	Planned Activities	See description above.
41	Project Name	Coordinated Exit
	Target Area	Administration
	Goals Supported	Public Services
	Needs Addressed	Homelessness Prevention
	Funding	CDBG: \$50,000
	Description	Provides funds for the planning and design of coordinated exit from homeless programs into permanent affordable housing.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	1
	Location Description	Citywide
	Planned Activities	See above

AP-50 Geographic Distribution - 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

HUD defines a minority neighborhood in which the percentage of persons of a particular racial or ethnic minority is at least 20 points higher than the minority's percentage in the housing market area as a whole; or in the case of a metropolitan area, the neighborhood's total percentage of minority persons exceeds 50 percent of its population.

Funding for housing and community development programs will generally be utilized Citywide and/or in the eligible Census Tracts and Block Groups to allow for maximum flexibility and to take advantage of potential leveraging opportunities.

Geographic Distribution

Target Area	Percentage of Funds
Sacramento Region Priority Areas	
Countywide	
Administration	
Citywide	
Eligible Metropolitan Service Area (EMSA)	
Agreement Cities	

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

CDBG funds for capital improvements are allocated based development of priority areas reflecting specific needs in low- and moderate-income areas as identified in such initiatives as the Downtown Housing Initiative and the Promise Zone.

Discussion

The City of Sacramento strives to make all of its programs and activities available to eligible low and moderate-income residents regardless of sex, gender identity, race, religious background, or disability. As a result, many programs, including emergency repair, affordable housing and public services, will be available to residents countywide. The majority of public services funded through CDBG are available citywide. Projects that do have a specific, pre-determined geographic location are often located in or near areas of minority concentration, as seen in the attached map in Unique Appendices

Affordable Housing

AP-55 Affordable Housing - 91.220(g)

Introduction

Lower-income households continue to pay a higher percentage of their income for housing, compared to other income groups. A large proportion of lower income renter-households also tend to experience other housing problems such as overcrowding and inadequate housing conditions. In order to help provide decent and affordable housing, and improve the social and economic status for extremely low-, very low-, low-, and moderate-income households in the City of Sacramento, the following programs will be available during the next program year: HOME-funded new construction and rental rehabilitation, allocation of CDBG to homeowner housing rehabilitation and CDBG-funded multifamily/veterans housing. In addition, CDBG and ESG will provide funding for homeless shelters and the rapid re-housing program; an estimated 200 persons in the emergency shelters (approximately 14,600 bed nights) and 150 persons receiving rapid re-housing assistance.

One Year Goals for the Number of Households to be Supported	
Homeless	350
Non-Homeless	0
Special-Needs	0
Total	350

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	11
Rehab of Existing Units	11
Acquisition of Existing Units	0
Total	22

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

Discussion

SHRA will continue to provide homeownership assistance programs such as:

The Mortgage Credit Certificate (MCC) Program which provides a 20 percent federal income tax credit based on the mortgage interest paid thus providing the homebuyer with more disposable income. Lenders are able to use the anticipated tax savings when they calculate the monthly payment a buyer can afford.

SHRA's Multifamily Lending and Mortgage Revenue Bond Program for projects of 12 units or more, offers various forms of financing to affordable housing developers, both for-profit and non-profit, in order to preserve and expand the supply of affordable housing. The priorities of the division are outlined below:

Preservation of projects, which are currently publicly subsidized, but at risk of losing affordability restrictions due to sale, termination, or public subsidy reductions.

- Substantial rehabilitation of projects with affordability restrictions, including projects that have reached the expiration of their 15-year tax credit compliance period, but only in conjunction with new mortgage revenue bonds, tax credits, and/or other affordable housing resources to the greatest extent feasible.
- New construction to meet inclusionary housing requirements under the City of Sacramento Mixed Income Housing Ordinance, but only in conjunction with mortgage revenue bonds, tax credits, a state subsidy, and/or a contribution of land and monetary financial assistance from the master developer.
- Substantial rehabilitation of other projects and new construction of affordable housing including low-income, mixed-income, or workforce housing, with preference to projects in census tracts where the poverty rate is less than 30 percent; projects located within one-quarter mile of a transit hub; or development of sites identified as being appropriate for affordable housing in the Housing Element.

SHRA has adopted these priorities in order to reduce the housing cost burden and overcrowding for tenants. As a result of SHRA's Multifamily Lending and Mortgage Revenue Bond Programs and the long-term rent restrictions placed on SHRA-subsidized units, property owners are required to offer their tenants units at an affordable rent, reducing the tenants' rent burden. In addition, a reduction of overcrowding may occur due to the production of unit sizes ranging from one to four bedrooms.

Other assistance may include:

- CHDO set-aside funds for the development of new rental housing through direct financial assistance;
- Affordable, low-interest loans with long-term affordability restrictions for housing preservation, recapitalization, and rehabilitation of substandard housing;
- Affordable, low-interest loans with long-term affordability restrictions for new construction of multifamily housing; assistance with the issuance of tax-exempt Mortgage Revenue Bonds to be used as a financing tool for qualified multifamily projects;
- Please note when combining HOME with Mortgage Revenue Bonds HOME funds may be disbursed for HOME eligible expenses and held in a non-bearing interest account by senior lender until IRS disbursement requirements have been met for the bond issuance.

AP-60 Public Housing - 91.220(h)

Introduction

In September 2015, HUD announced that SHRA and the City of Sacramento will receive a \$30 million Choice Neighborhoods Implementation Grant to redevelop the distressed Twin Rivers public housing community (Housing Authority of the County of Sacramento asset located in the City of Sacramento) and revitalize the Sacramento River District-Railyards neighborhood. Sacramento was one of five recipients. Choice Neighborhoods is focused on three core goals:

1. **Housing:** Replace distressed public and assisted housing with high-quality mixed-income housing that is well-managed and responsive to the needs of the surrounding neighborhood;
2. **People:** Improve educational outcomes and intergenerational mobility for youth with services and supports delivered directly to youth and their families; and
3. **Neighborhood:** Create the conditions necessary for public and private reinvestment in distressed neighborhoods to offer the kinds of amenities and assets, including safety, good schools, and commercial activity, that are important to families' choices about their community.

The Housing Authority (HA) provides affordable housing for over 6,300 residents through its Public Housing Program and serves over 11,000 extremely low-, very low- and low-income families, seniors, and disabled individuals through the Housing Choice Voucher Program.

HA staff continues to implement a series of internal audits and monitoring systems. The HA will manage assets by continuing to strategically reposition public housing units and implement site-based waiting lists that remain open to allow for greater resident unit selection and a more efficient lease-up and housing administrative process. Both of these actions will help the HA maintain high occupancy rates.

In 2016, the HA will continue to develop and implement repositioning strategies outlined in the property assessment plan that evaluated immediate and long-term financial viability of the public housing units. The HA will continue to use innovative techniques to leverage limited existing resources providing the greatest potential return on investment to the HA.

The HA will continue to implement the revised Equal Access Rule per HUD Guidance issued September 2014. The HA updates its Admissions and Continued Occupancy and Administrative Plans annually to incorporate changes required by federal regulations, guidance and notices.

Actions planned during the next year to address the needs to public housing

Asset Repositioning: As a requirement from HUD the HA has developed an asset repositioning strategy for long term operation, capital investment, rehabilitation, modernization, disposition, and other needs for such inventory. Today, to be successful, a HA must apply asset management principles in the same

way that a private investor does. As a result of the asset repositioning study SHRA has:

- Extended the useful life of some aging properties.
- Altered and/or retrofitted facilities to consolidate space or accommodate new functions and technologies.
- Improved residential property-based standards for safety, environmental quality, and accessibility.
- Disposed of excess property.
- Found innovative ways and technologies to maximize limited resources.

2016 Initiatives:

- Implement the expansion of HUD approved home ownership opportunities through the sale of public housing single family homes subsidized by NSP funds and Purchase and Resale Entity (PRE) initiative.
- Complete the Choice Neighborhood Planning Grant requirements at Marina Vista and Alder Grove.
- Implement activities related to a Choice Neighborhood Implementation Grant for the Twin Rivers public housing development.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Focusing on resident initiatives continues to be a priority for the HA. The large public housing developments such as Marina Vista and Alder Grove as well as various high rises in the downtown Sacramento area utilize resident committees as the main tool for tenant involvement. A Resident Advisory Board is organized to support all of the committees. Resident committees provide input on the development of funding for the modernization of public housing units.

Two public housing residents currently serve on the Sacramento Housing and Redevelopment Commission, which serves as the advisory panel to SHRA related to Housing Authority activities as well as serves as a liaison between the HA and City Council and the County Board of Supervisors.

The HA contracts with residents to serve in the capacity of caretakers for their housing developments when there is no on-site HA management; duties include policing the grounds, light cleanup, and informing management of problems related to their complex.

The HA coordinates a resident training program which provides training in three employment areas: commercial painting, janitorial/custodial, and office/clerical work. Public housing residents and/or

Housing Choice Voucher Program participants work with SHRA staff to gain experience and acquire the requisite skills for full-time regular employment.

HA programs are reviewed on an annual basis and new programs are added or deleted based on requests from residents or in response to legislation. Resident Services staff strives to stay knowledgeable about what services are available in the community to assist residents and to bring the services to the developments whenever possible. The following programs are currently available to residents in the family and senior/disabled developments:

- Quarterly newsletter with information about services available in the community
- Neighborhood Security Homeownership Program
- Senior Nutrition Program
- Summer recreation and lunch programs

After School activities (Marina Vista and Alder Grove and Twin Rivers) mso-spacerun:yes'> The HA updates its Admissions and Continued Occupancy and Administrative Plans annually to incorporate changes required by federal regulations, guidance and notices.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

N/A

AP-65 Homeless and Other Special Needs Activities - 91.220(i)

Introduction

Over \$20 million has been budgeted to assist homeless and other special needs activities. The following sources of funds will be used to address homeless issues in the Sacramento Region:

- federal resource funds including CDBG, ESG, HOPWA; Continuum of Care program competition: permanent and supportive housing which includes the Shelter Plus Care program administered by SHRA
- local funds from the City of Sacramento, SHRA and the County of Sacramento
- private funds
- state funds provided through the Mental Health Services Act

As funding allows, public and private monies, will continue to be utilized for the jurisdiction's current and proposed Continuum of Care Programs. Any new funding acquired through McKinney-Vento will be used to create additional beds in permanent supportive housing programs.

In December 2015 the Sacramento City Council and the Sacramento County Board of Supervisors approved the funding agreement between their jurisdictions, Sutter Health and Sacramento Steps Forward to implement Coordinated Exit Rapid Re-Housing and Employment Program (Coordinated Exit) to provide rapid re-housing rental assistance, case management and employment services up to 345 homeless adult households. Services are based on each households' individual level of need, capacity to obtain and retain employment and abilities to address other barriers to self-sufficiency. This program will begin in early 2016.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Sacramento Steps Forward (SSF), as the lead Agency for the Continuum of Care, will continue to meet with the Continuum of Care Advisory Board to discuss how best to reach out to homeless persons and how to assess individual needs.

Homelessness prevention objectives in 2016 include: 1) support efforts to continue the Continuum of Care (CoC) System for homeless through the provision of emergency shelters, transitional housing, and permanent supportive housing services, including housing for the chronically homeless, and, 2) provide community and supportive services for low- and moderate-income persons and those with special needs, including the homeless and persons living with HIV/AIDS.

SSF completed its Strategic Action Plan to End Homelessness in our community in December 2014. The strategy is data-driven and results-oriented and based on best practices. The Action Plan will serve as a road map for local decision-making and priority-setting.

In January 2015, SSF launched Common Cents, a street outreach program to move unsheltered homeless veterans and the chronically homeless into permanent housing. The CoC participates in the national Zero 2016 initiative and has committed to ending veteran homelessness by the end of 2015 and chronic homelessness by the end of 2016. Common Cents is the pilot of the Sacramento CoC's coordinated entry system, which uses the Vulnerability Index-Service Prioritization Decision Assistance (VI-SPDAT) to assess vulnerability and needs and identify the best permanent housing type to meet those needs. Coordinated Entry was launched in the Continuum in July 2015.

Addressing the emergency shelter and transitional housing needs of homeless persons

Per Sacramento's 2015 Point-in-Time Count, the summary of unduplicated homeless persons by subpopulation characteristics is:

- Chronically Homeless – 466
- Severely Mentally Ill – 581
- Chronic Substance Abuse – 553
- Veterans – 313
- Persons with HIV/AIDS – 37
- Victims of Domestic Violence – 335
- Unaccompanied Youth (Under 18) – 81
- Unaccompanied Transition Age Youth (18-24) – 240

SSF's 2015 Emergency Shelter Bed Inventory reported that there are a total of 665 year round beds (combination of family and adult-only beds) with an additional 235 seasonal beds. ESG funding along with funding from the City and County of Sacramento will continue to provide assistance for emergency shelter needs for homeless persons throughout the Sacramento Region (City and County of Sacramento). As part of implementing the Homeless Emergency and Rapid Transition to Housing Act (HEARTH) in the Sacramento Region, SHRA continues to consult with the CoC on the programs currently receiving ESG funding. Beginning in 2014, and continuing in 2016, SHRA contracts with Volunteers of America (VOA) for the ESG funded Rapid Re-Housing Program and its emergency shelter. It continues to be the goal of the community to align ESG and CoC funding in a seamless and integrated coordinated entry system. SHRA will continue to attend and participate in the CoC committee and sub-committees to launch this effort. Continuing in 2015-16, the Winter Sanctuary will provide an 18-week emergency shelter program, operating from late November through March 31st. It is funded through County funds, private grants and donations to SSF and operated by Capital Christian Center. The program is for adult men and women who do not have any other options during the coldest months of the year. The

participants meet nightly at an intake center and are transported to the participating congregation where they are greeted by volunteers. Twenty-five faith-based congregations participate in the program, volunteering to host guests for a few nights to a couple of weeks at a time. The congregations welcome up to 100 guests each night, offering participants hot meals, sleeping bags, sense of community and a safe place to sleep.

As part of the 2016 Action Plan, CDBG, ESG and HOPWA funding is expected to continue for established programs such as the Comprehensive Alcohol Treatment Center, emergency shelters, rapid re-housing, numerous programs for people living with HIV/AIDS, and other actions related to the prevention of homelessness.

Other examples are the Mather Community Campus and the newly Continuum of Care Program funded Mather Veterans Village Phase 1 permanent supportive housing project. The Mather Community Campus' transitional housing program provides skill building and job readiness for individuals and families with children. The Campus has 22 buildings on 31 acres and is home to over 300 transitional housing residents.

In 2014, Mather Veterans Village Phase 1 was awarded \$158,428 in Continuum of Care Program funds to house chronically homeless veterans in a 50-unit permanent supportive housing project.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In the FY2014 CoC Program NOFA competition, Sacramento was awarded a permanent supportive housing bonus project, Step Up Sacramento, serving 130 chronically homeless households. A second new PSH project, Friendship Housing Community, was funded through reallocation and will serve 30 chronically homeless people. The CoC also funded three new rapid re-housing projects for families through reallocation in the FY2014 competition. SHRA and SSF are committed to coordinating the use of ESG and CoC Program funds to rapidly re-house individuals and families.

At the time of this writing, the 2015 CoC application has been submitted but not awarded.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving

assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Over 20 agencies, private and public, in the Sacramento Region offer homeless prevention services that include mortgage assistance, rental assistance, utility assistance, offer counseling and advocacy services to assist individuals and families who are at risk of becoming homeless. Legal Services of Northern California provides defense against evictions to low- income households. Funding for these services comes from a combination of federal (including Community Services Block Grant), state, local, and private sources. The City and County of Sacramento have a number of policies and that represent significant homeless prevention strategies including the City's Single Room Occupancy (SRO) hotel preservation and replacement policy and the City and County's Inclusionary Zoning policies.

The County Board of Supervisors adopted a policy in 2010 which states that discharge policies are to be formulated for all county-funded institutions and systems of care. Current discharge planning is focused on hospital, jail and prison discharge.

In Sacramento a collaborative of the hospital systems, community based organizations and the county government have come together to create the Interim Care Program (ICP) - a respite care shelter for homeless patients discharged from hospitals. Kaiser Permanente; Mercy; Sutter Medical Center, Sacramento; UC Davis Medical Center; and the County of Sacramento provide on-going funding for the program.

Another community-based organization, WellSpace, coordinates nursing and social services to support clients in their recuperation and help them move out of homelessness. The WellSpace case manager links clients with mental health services, substance abuse recovery, housing workshops and provides disability application assistance. WellSpace also serves as the lead agency for the program. Sutter Medical Center and WellSpace have created and implemented the T3 Program (Triage, Transport, and Treat) for frequent users of emergency rooms.

Refer to the 2014 City and County of Sacramento Continuum of Care (CoC) application submitted to HUD for further information. At the time of this writing, the 2015 CoC application had not been submitted.

The California Department of Corrections and Rehabilitation's (CDCR) Division of Rehabilitation Programs (DRP) top priority is to provide rehabilitative programming and skills to inmates and parolees in an effort to reduce their likelihood of reoffending by the time they return to their homes and communities. Below is a partial list of rehabilitative programs and services offered in prison and during parole.

- Adult Basic Education

- CalTrans Parolee Work Crew Program
- Career Technical Education Programs
- General Education Development
- High School Diploma Program

DPR also offers the Residential Multi-Service Centers provide substance abuse treatment, housing, sustenance, and life skills. The RMSC's primary goal is to end substance abuse and long-term homelessness among the parolee population, and to help parolees transition into productive members of society. The program targets parolees who are homeless or living in at-risk environments. Services include housing, substance abuse treatment, literacy training, job preparation and placement, anger management classes, and individual and group counseling.

Discussion

N/A

AP-70 HOPWA Goals - 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	340
Tenant-based rental assistance	5
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	5
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	70
Total	420

AP-75 Action Plan Barriers to Affordable Housing - 91.220(j)

Introduction

SHRA is committed to help increase rental housing production and homeownership opportunities in the Sacramento region. As a lender and a developer, SHRA strives to efficiently manage its resources in order to address the range of need and reach special populations, the workforce population, and those who are moving out of the rental market and buying their first homes.

An example of private development is the region's first lesbian, gay, bisexual and transsexual (LGBT) senior housing being developed by Mutual Housing. The affordable apartment complex is proposed to have between 50 and 55 units, and aim at the LGBT community.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The 2013-2021 Housing Element was adopted by Council on December 17, 2013. The Housing Element includes seven major components:

Housing Needs Assessment: Provides demographic and housing need information for the City.

Constraints Analysis: Analyzes existing and potential constraints to the development of housing and how those will be addressed.

Evaluation of Past Performance: Assesses the City's progress in implementing the policies and programs set forth in the prior Housing Element.

Housing Sites Inventory and Analysis: Identifies sites available for development or redevelopment and that are appropriately zoned to support housing development in order to accommodate the City's Regional Housing Needs Assessment (RHNA).

Housing Resources: Identifies financial and other resources available to support housing development, especially affordable housing.

Policies and Programs: Establishes new policies and programs designed to address the housing needs identified in the City.

Community Outreach: Discusses the community involvement efforts done as part of the Housing Element update process, including outreach to all economic groups; the input they provided and how

that has been addressed in the Element.

In September 2015, the City Council approved a Mixed-Income Housing Ordinance, replacing the one approved in 2000. The new ordinance will give developers some certainty about their obligation for affordable housing. Residential developers will pay \$2.58 a square foot into an affordable housing fund.

In the next program year, SHRA will continue to review and approve agreements required under the ordinance. SHRA, through its Multifamily Lending and Mortgage Revenue Bond Policies has historically provided reduced-interest-rate gap financing to multifamily housing projects that are developed to meet the ordinance's requirements. SHRA uses HOME program funds Housing Trust Funds, and Tax Increment Funds, as well as its capacity as an issuer of mortgage revenue bonds to provide gap financing. In this Action Plan, the City Council allocated proceeds from Neighborhood Stabilization Program (NSP) to the Purchase and Resale Entity (PRE) Program which is designed to rehabilitate and sell vacant and blighted single-family homes to low-income first time homebuyers. The properties being targeted as part of the PRE are in the same targeted neighborhoods identified under NSP. By combining these two separate programs into a coordinated effort that leverages the resources of both programs for the benefit of the community will directly benefit from the rehabilitation and occupancy by first-time homebuyers of 54 single family homes. Staff also coordinates with the Sacramento Area Council of Governments (SACOG) is an association of local governments in the six-county Sacramento Region. Its members include the counties of El Dorado, Placer, Sacramento, Sutter, Yolo and Yuba as well 22 cities incorporated within the counties. County Housing Element SACOG provides transportation planning and funding for the region, and serves as a forum for the study and resolution of regional issues. In addition to preparing the region's long-range transportation plan, SACOG approves the distribution of affordable housing in the region and assists in planning for transit, bicycle network and clean air.

Discussion

In addition to the above, SHRA, on behalf of the City and County of Sacramento, under direction of the U.S. Dept. of Housing and Urban Development (HUD), has a responsibility to affirmatively further fair housing within the City of Sacramento, as well as in the Unincorporated County of Sacramento, and the cities of Citrus Heights, Folsom, Isleton, and Galt (Elk Grove and Rancho Cordova receive their own CDBG and HOME entitlements). SHRA strives through the implementation of its programs and outreach efforts to reduce housing discrimination in the housing rental, sales and lending on the basis of race, sex, color, religion, national origin, familial status, gender identity, or disability, in compliance with the Fair Housing Act.

SHRA has executed contracts with Legal Services of Northern California (LSNC) and Sacramento Self-Help Housing (SSHH) to provide Fair Housing Activities services to the community. LSNC will provide referral/coordination to SSHH, California's Department of Fair Employment and Housing (DFEH), HUD Office of Fair Housing and Equal Opportunity (FHEO), and the Rental Housing Association. In addition, LSNC will provide fair housing education/training, outreach/marketing, renters help line, implicit bias

training; and investigation, testing and litigation. SSHH services to include intake (hotline), initial assessment, immediate consultation/referral/mediation, second level mediation with DFEH, data collection and case building. SHRA will continue to coordinate with surrounding cities and county staff on fair housing activities. In addition, Sacramento Self-Help Housing has a sub-contract with Project Sentinel which provides an onsite attorney to address fair housing intake immediately as part of the renter hotline.

AP-85 Other Actions - 91.220(k)

Introduction

SHRA on the behalf of the City will implement the goals and strategies of the Consolidated Plan to implement the other actions listed below. In August 2015, SHRA Substantially Amended the Consolidated Plan to add the following: In the Mayor's 2015 State of the City address, a new housing initiative was proposed for Downtown Sacramento. The Mayor proposed a goal of developing 10,000 places to live in the Downtown Sacramento area within the next ten years. The goal builds upon the momentum taking place in Downtown Sacramento and is based on four key elements: 1) Transit-Oriented Development that links transportation to housing and jobs; 2) Housing Conversion that repurposes vacant and blighted buildings; 3) Smart Housing that integrates seamless cutting-edge technology with flexible live/work environments; and 4) Rapid Re-housing focusing on off-street solutions for homeless individuals. In the 2015 State of the Union Address, the President laid out an initiative to designate a number of high-poverty urban, rural and tribal communities as Promise Zones, where the federal government will partner with and invest in communities to accomplish the following goals: Create jobs, leverage private investment, increase economic activity, expand educational opportunities, and reduce violent crime. On April 28, 2015, HUD announced Sacramento as one of the communities to receive a Promise Zone designation. The Promise Zone includes eight Property and Business Improvement Districts (PBIDs), one Implementation Grant Finalist community and one Choice Neighborhoods Initiative (CNI) Planning Grant community, and a myriad of diverse and eclectic neighborhoods each with its own unique identity. SHRA in partnership with key partners will work to coordinate resources, build capacity and create public-private partnerships to drive area revitalization. The partners have adopted the following five goals to improve the quality of life and accelerate revitalization: 1) create jobs; 2) increase economic activity; 3) improve educational opportunities; 4) improve health and wellness; and 5) facilitate neighborhood revitalization. The Downtown Housing Initiative and the Promise Zone Initiative have been integrated and incorporated into the 2013-2017 Consolidated Plan Target Areas. The revised Target Areas reflective of these initiatives can be found on the revised 2015 Consolidated Plan Target Areas map. The target areas will be used to help guide CDBG public facility and infrastructure investments.

Actions planned to address obstacles to meeting underserved needs

SHRA will continue to implement housing and community development activities that meet the underserved needs in the City of Sacramento. The 2013-17, Consolidated Plan lists the following obstacles to meeting underserved needs as: - Limited availability of funding from both federal, state and other sources; - High cost of housing and provisions in Sacramento which increases the difficulty of meeting affordable housing needs; - Ordinances and regulations limiting housing for low-and moderate-income households and special needs groups. However, over the past several years, the economic

climate changed dramatically and new obstacles emerged: - Reduced or frozen funding from state and other sources due to inadequate state revenue; the housing and credit crisis causing a negative ripple effect; - High rate of unemployment and foreclosures continue to strain the ability to meet affordable housing needs; and, - Credit crisis has limited the availability of capital to develop housing for low-and moderate-income households and special needs groups. SHRA staff will address the challenges of existing and new obstacles in 2016 by focus in four programmatic and administrative areas. First and foremost

staff will concentrate on project and program delivery of the funds. Additionally SHRA staff will continue to research availability of future funding resources especially as part of the Promise Zone initiative. Staff will use proactive approaches toward future applications for potential leverage funds. These efforts will assist SHRA to strategically place future activities in line to address obstacles. Second, SHRA staff will use CDBG and other funds as leverage for both City and the County administered programs and support services that serve the burgeoning needs of low- and moderate-income residents. Unfortunately, many in the SHRA network of public service providers are being caught in the compounded predicament of significant loss of local and other funding while the numbers of their clients remain steady. SHRA staff will work diligently to the extent feasible to keep services and programs intact and available. Third, SHRA staff will respond to increased programmatic and administrative demands by creating greater internal efficiencies and realigning program and services delivery within its provider network. SHRA staff collaboratively works with both the City and County elected officials, as well as the Planning, Parks, Transportation, Public Works, Economic Development and General Services Departments to identify projects that also meet federal community development program eligibility and meet timely draw down requirements. Staff will continue to fine-tune this approach to help ensure projects are ready to go and project funds will be spent quickly and effectively.

SHRA's First Source Sacramento Program targets hiring, recruitment, referral and placement of prequalified low-income residents. First Source has four priority levels: 1) A resident of the SHRA housing site within the targeted area; 2) a low or very low-income resident of Choice Neighborhoods outside the targeted area; 3) a resident of any SHRA housing site; and 4) a low or very-low income resident of the Sacramento Region.

Actions planned to foster and maintain affordable housing

Refer to AP-55-Affordable Housing for discussion on the City Affordable Housing strategy and goals.

Actions planned to reduce lead-based paint hazards

SHRA will coordinate activities with the County Department of Health and Human Services to reduce lead-based paint hazards in accordance with federal regulations. Any rehabilitation activities on housing units constructed prior to 1978 will have lead hazards identified and actions taken to remove the hazard.

The County's Health Education Unit and Public Health Nurses (PHNs) in the Public Health Nursing Field Services Unit provide outreach and education regarding lead poisoning and prevention practices. Health Educators and PHNs train community-based agency staff and medical providers on lead screening protocols and testing services. Additional outreach efforts include health fairs and media campaigns. PHNs provide case management and follow-up for children with elevated blood lead levels detected by the Public Health Lab Lead Testing Program and all tests reported to the State Childhood Lead Poisoning Prevention Branch. Children with elevated blood lead levels meeting the State Branch case definitions receive comprehensive/specific case management and follow-up by PHNs. Home visitation assessments/ investigations by the PHN and a contracted Registered Environmental Health Specialist are done to determine possible causes of lead poisoning. Outreach and education is provided to children with elevated blood lead levels that do not meet case definitions. Lead Poisoning Prevention is a collaborative effort between Childhood Lead Poisoning Prevention Program and Childhood Illness and Injury Prevention Program.

The Real Estate and Construction Services Department routinely tests and abates lead from all pre-1978 units whenever structural improvements are made. The Housing Authority continues to visually inspect their multi-family and single-family housing units. Residents are provided with information about lead-based paint hazards. Staff attends training and seminars to stay current with State of California Lead Awareness Training requirements. All lead-based paint testing and abatement is performed using qualified consultants and abatement contractors.

SHRA requires the ESG Rapid Re-Housing (RRH) Provider to conduct a Habitability Standards Certification, Visual Assessment for Potential Lead-Based Paint Hazards and a ESG RRH Unit Verification Checklist.

Actions planned to reduce the number of poverty-level families

Poverty status is determined by comparing annual income to a set of dollar values called poverty thresholds that vary by family size, number of children, and age of householder. If a family's before tax money income is less than the dollar value of their threshold, then that family and every individual in it are considered to be in poverty. For people not living in families, poverty status is determined by comparing the individual's income to his or her poverty threshold. Per the Census Sacramento Quick Facts, the estimated 2013 population for Sacramento is 479,686 of which 20.2 percent of the population (approximately 96,900 people) is below the poverty level.

Eliminating poverty is a clear concern in the Sacramento Region. Efforts are continually underway to improve the quality of life and economic well being of the residents through collaborative efforts of the following agencies. Their programs provide needed skills and training for individuals seeking jobs and thereby assisting them out of poverty:

- Sacramento Employment & Training Agency (SETA), a joint powers agency of the City and

County of Sacramento has been an effective force in connecting people to jobs, business owners to quality employees, education and nutrition to children, assistance to refugees, and hope for many Sacramento area residents. Annually, SETA serves over 45,000 customers.

- SETA is the designated Community Action Agency for Sacramento County for the provision of Community Services Block Grant (CSBG) services. CSBG funding originates with the U.S. Department of Health and Human Services and remains one of the last remaining efforts of the War on Poverty. The purpose of the CSBG program is to reduce the incidence and effects of poverty and empower low-income families and individuals to become self-sufficient. The program operates through neighborhood-based organizations that provide resources and services to produce measurable impacts on the causes and symptoms of poverty experienced by challenged families and communities.
- One Stop Career Center System is designed to offer universal access to customers through a system of Sacramento Works One Stop Career Centers. The Centers integrate employment, education, and training resources from over 17 federally funded, employment and training-related programs, and offer an array of services designed to enhance the effectiveness and coordination of employers and job seekers.
- Sacramento County Office of Education (SCOE) plays a leadership role in the delivery of quality education to the students in Sacramento County. SCOE directly educates more than 30,000 children and adults, and provides support services to over 230,000 students in 16 school districts.
- SHRA's First Source Sacramento employment program launched in 2014. This program is a one-stop clearing house that connects employers and job opportunities with qualified job seekers with a structured path toward employment for people who need help getting the skills, training or certification necessary to successfully compete in the local job market.

Actions planned to develop institutional structure

SHRA's institutional structure provides the foundation for guidance and leadership of all aspects of operations. The ED office receives its policy direction from the City Council of the City of Sacramento and the Sacramento County Board of Supervisors with advice from the Sacramento Housing and Redevelopment Commission and assumes responsibility for insuring successful development and execution of all SHRA programs. SHRA's institutional structure is organized into three general departments: Executive Director and Administration, the Housing Authority, and the Development Department.

The Executive Director and Administration Department includes an Executive Cabinet comprised of the Executive Director, General Counsel, Directors of Administration, Development and Finance, and the Public Information Officer. The Directors are responsible for all SHRA operations, as well as legal, fiscal and personnel management. Also included are five Administrative Support Departments: SHRA Clerk, Human Resources, Information Management Technology Services, Public and Internal

Communications, and Risk Management and the Real Estate and Construction Services Department reports to the Director of Administration.

The Development Department includes the following Divisions:

Federal Programs Division includes planning and project delivery for the CDBG, ESG, HOPWA and Neighborhood Stabilization Program (NSP). This Division coordinates with community and business stakeholders to establish development priorities in targeted neighborhoods and to cultivate business proposals.

Development Finance Division includes planning and project delivery for the following sources of funds: HOME, local Housing Trust Funds, multi-family development. The group underwrites and monitors loans to subsidize strategic developments, promotes homeownership, and provides affordable loans and grants for single-family housing rehabilitation to expand the supply of affordable housing. It also manages a portfolio of loans and real estate assets. They assist the City and County to develop and implement the required multi-year Housing Element strategic plan.

Asset Repositioning group includes planning and project delivery for the Choice Neighborhoods (Twin Rivers, Marina Vista and Alder Grove and high rises). This group provides public outreach, planning and implementation to these public housing authority communities and nearby neighborhoods.

The Homeownership Services division provides a variety of programs and services that include both the first-time homebuyer programs and single family rehabilitation loans and grants.

Actions planned to enhance coordination between public and private housing and social service agencies

In April 2015, Sacramento was awarded a Promise Zone. The Promise Zone designation is a ten-year designation with a multitude of benefits, including:

- Preference points and additional consideration on certain competitive federal grants for activities that take place within the Promise Zone or that impact residents residing within the Promise Zone;
- A dedicated Federal Liaison to navigate the federal bureaucracy and assist in identifying additional resources across federal agencies;
- AmeriCorps VISTA staff to assist Promise Zone Lead Agencies and partner organizations in building capacity and engaging residents;
- Tax credits for businesses investing in, or hiring residents of, the Promise Zone (if enacted by Congress).

SHRA will continue to collaborate with its Promise Zone partners on grant opportunities in 2016.

In September 2015, SHRA and the City of Sacramento were awarded \$30 million for the Choice Neighborhood Implementation grant. The grant was developed in partnership with the City, Housing Authority and River District businesses and residents, and other organizations. The grant will help revitalize the severely distressed Twin Rivers Housing Authority complex, and surrounding community, by leveraging and investing in well-functioning services, high quality public schools and education programs, high quality early learning programs and services, crime prevention strategies, public assets, public transportation, and improved access to jobs.

In 2016, SHRA will continue its many partnerships with the community, non-profits, and the City and County in developing and implementing the Action Plan.

Discussion

In addition to the above, in October 2015, as a joint applicant with the Sacramento Air Quality Management District, SHRA was awarded \$100,000 of the \$1.1 million grant for the targeted Car Sharing and Mobility Options In Disadvantaged Communities Pilot Project (Car Sharing) for planning, managing, and providing quality control of the construction, installation, maintenance and operation of battery-electric vehicle (BEV) parking/charging stations at Edgewater (630 I Street) and Alder Grove (816 Revere Street) Housing Authority complexes. The other grant applicants/partners include the City of Sacramento, ZipCar, Sacramento Municipal Utility District (SMUD), Mutual Housing and Policy in Motion.

In addition, SHRA may apply for a loan if a project is identified in a community identified as priority area as part of the 2013-17 Consolidated Plan. Under the Consolidated Plan, census tracts that are predominantly low- and moderate-income (a tract where more than half of the population are 80-percent of the Area Median Income or less) and where existing facilities suffer from heavy use or deferred maintenance leading to disrepair, are being targeted for capital improvement funding. By targeting capital improvements to these communities the goal is to concentrate efforts for maximum SHRA housing programs, the totality of activity covered under the Consolidated Plan seeks to increase economic opportunities, access to jobs and services, and create strategic and visible impacts that promote positive changes in the community. SHRA will target various federal and state resources; one particular resource is the state of California's Cap and Trade program that provides funding for the following categories:

- Voluntary Renewable Electricity Program
- Compliance Offset Program

Program Specific Requirements

AP-90 Program Specific Requirements - 91.220(l)(1,2,4)

Introduction

Below is an update on the Affirmatively Further Fair Housing and the Analysis of Impediments to Fair Housing Choice.

Affirmatively Furthering Fair Housing (AFFH) Final Rule

AFFH is a requirement that federal agencies and grantees further the purposes of the Fair Housing Act. HUD's final rule provides an effective planning approach to aid program participants in taking meaningful actions to overcome historic patterns of segregation, promote fair housing choice, and foster inclusive communities that are free from discrimination by addressing both place-based and mobility strategies.

HUD will provide each grantee with data and an AFH assessment tool to use in assessing fair housing issues in its community. In addition, HUD will provide technical assistance to aid in submitting the AFH. Using the HUD provided data, local data and knowledge and community participation, SHRA will develop goals and identify strategies in the submitted AFH. SHRA will provide annual updates to the AFH in the Consolidated Annual Performance Report (CAPER). It is anticipated that the first AFH submission will be due in early 2017 and the first performance measures will be reported in the 2017 CAPER due to HUD by March 31, 2018.

Regional Analysis of Impediments to Fair Housing Choice (AI)

With the new AFH, reporting on the past AI will be phased out. Until the AFH is submitted, SHRA will update strategies to remove impediments as identified in 2010.

Impediment: Weak Fair Housing Enforcement by the Human Rights/Fair Housing Commission (Commission).

Update: In 2014, the Joint Powers Authority (JPA) decided to dissolve the Commission due to withdrawal of the JPA participants and discontinued funding. In its place, SHRA, the City and County have started to re-establish fair housing services through a central intake under the renter hotline and a partnership between SHRA, the City and County, LSNC, SSHH, RHA, and Project Sentinel.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the

and identify the events that trigger either recapture of City HOME funds or resale of the home to a low-income purchaser at an affordable price.

The terms of recapture are structured after the HOME Program Period of Affordability requirement and are based on the amount of HOME subsidy provided to the borrower. If the recapture method is chosen, the City will recapture the amount then due on the Loan, including all principal and interest, except where there are no net proceeds or where the net proceeds are insufficient to repay the full amount of the assistance. Additionally the City's security documents for HOME-funded loans specify that the recapture provisions will terminate in the event of a foreclosure or deed in lieu of foreclosure by a senior lien holder.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Resale provisions shall be followed if a new homebuyer qualifies for a loan under the HOME Program and the First-Time Homebuyer Program, and intends to occupy the property as their primary residence. To qualify for a loan, the buyer shall have a household income (as adjusted for the buyer's household size) which does not exceed eighty percent (80 percent) of the median income for the Sacramento Metropolitan Statistical Area as determined by HUD, and shall agree in writing to loan terms established by SHRA.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Per SHRA's program guidelines; it will permit the use of HOME funds to refinance existing debt on a multifamily housing development under the following conditions:

1. Purpose

Refinancing shall maintain current affordability and/or create additional affordable units. Refinancing shall be conditioned on adoption of management practices that will ensure the housing's long term habitability and sound financial operations. Tenant services will be required of all projects which include involvement by a non-profit owner and will be encouraged in other projects. Types of tenant services include after-school programs for children, English as a second language classes, job training/development and placement assistance, day-care, counseling, parenting classes, other activities appropriate to the population housed.

6. Management Practices

A thorough review of the applicant's management practices and financial records will be part of the application process to determine that no distributions or withdrawals of equity have taken place, and that the property's operating costs are reasonable and comparable to similar projects. The project's income and expense statements and owner's tax returns will be required as part of the application package.

If deficiencies are found in the property's management systems (financial, maintenance, work order efficiency, tenant screening, etc.), SHRA may require the replacement of the property manager or place other conditions to ensure that the physical and financial needs of the housing in question are met.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

SHRA utilizes its ESG Desk Manuals to administer the ESG program per 24 CFR Parts 91 and 576. In early 2014, after a competitive bid process, SHRA awarded a contract to Volunteers of America to implement the rapid re-housing component of the ESG program. This contract is in addition to the emergency shelter contracts SHRA has with Volunteers of America and the Salvation Army. ESG

funds will only be used for eligible activities as described in the ESG regulations. ESG Subrecipient agreements will not exceed the federal mandated cap of 60 percent for rapid re-housing /prevention activities and 40 percent towards emergency shelter activities. SHRA requires that its Subrecipients enter client demographic data into HMIS in a timely fashion. HMIS client data is utilized to completed the CAPER.

The Sacramento Region's ESG program will follows similar priority of Homelessness Prevention and Rapid Re-Housing Program (HPRP): all clients, regardless of who assessed them, would receive the same eligibility determination based on a standardized assessment and scoring criteria. Eligibility will be determined based on the household's income, barriers to housing and available resources; the household's unique combination of strengths and challenges will be weighted to produce a score.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

In 2015, Sacramento Steps Forward (SSF) began implementing the CoC's coordinated entry system (CES). This system will ensure that people in need of assistance are served in order of vulnerability, receive the permanent housing placement most appropriate to their needs, and resolve their homelessness quickly and efficiently. Sacramento's CES is being piloted in the City-funded Common Cents (CC) program, a street outreach program that moves unsheltered homeless people from the street into permanent housing. CC targets veterans and the chronically homeless. System expansion beyond CC is taking place in phases and will eventually link to every CoC program and serve every subpopulation (singles, families, transition age youth).

Like many CoCs, Sacramento's CES uses the VI-SPDAT (Vulnerability Index and Service Prioritization and Decision Assistance Tool) to assess homeless households' vulnerability and identify the most appropriate permanent housing placement. In CC, the VI-SPDAT is conducted on the street by outreach workers. Each person assessed is placed on the Community Queue (CQ), in order of vulnerability. When the CES is fully implemented, the VI-SPDAT will also be conducted at emergency shelters, day centers, County Department of Human Assistance bureaus, and other places that people experiencing homelessness already visit for other services.

There are three versions of the VI-SPDAT based on household type: single adults, families/households with children, and transition age youth (TAY). The outreach workers in CC began assessing singles adults in January 2015. Outreach workers and emergency shelter programs began conducting the family VI-SPDAT in July 2015. Use of the TAY VI-SPDAT will begin in early 2016.

Households on the CQ are referred to permanent housing programs based on their VI-SPDAT "score," with the most vulnerable placed into housing first. Referrals are made based on the housing type identified by the VI-SPDAT (permanent supportive housing, transitional housing, or rapid re-

housing), program eligibility criteria and target population, and bed/unit availability. The entire process, from assessment to permanent housing placement, is done within the CoC's Homeless Management Information System (HMIS).

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The rapid re-housing component of ESG was launched in 2014 after being competitively bid. The shelter component funding is allocated as part of the One-Year Action Plan approval process which includes a public hearing before the Sacramento Housing and Redevelopment Commission and approval by the City Council.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

ESG performance standards will be followed per 24 CFR Part 576, including, measures to evaluate the effectiveness of the program and measures to assess how well the program serves the targeted population. This includes reductions in the number of homeless persons living on the streets and in shelters, the number of persons who do not reenter the shelter or supportive housing system within one year, and the number of persons exiting with permanent housing.

Per HUD regulations, eCart will be utilized to report aggregated data on persons assisted with ESG.

Discussion

N/A

Attachments

Grantee Unique Appendices



City of Sacramento 2016 Annual Action Plan (CDBG)



